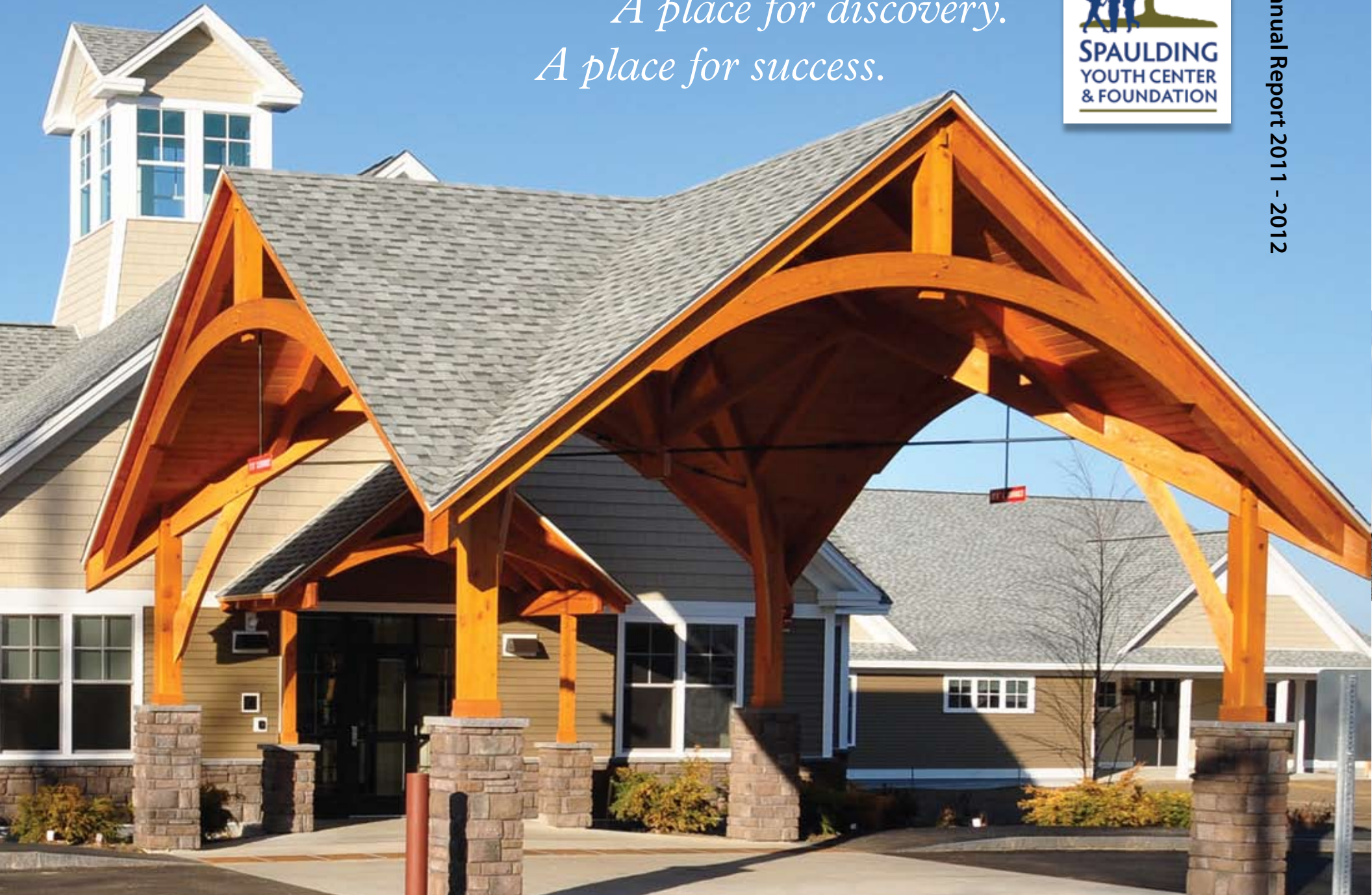


*A place of wonder.
A place for discovery.
A place for success.*



Annual Report 2011 - 2012



MISSION

Spaulding Youth Center is dedicated to improving and enriching the lives of emotionally and/or intellectually challenged children, youth and their families.

Spaulding Youth Center Foundation is a private non-profit corporation created to raise and manage assets to support the programs, values and goals of Spaulding Youth Center.

VISION

Spaulding Youth Center exists to assist young people to achieve their dreams. Spaulding Youth Center will be a recognized leader working with public and private partners to provide financially secure, high quality programs and services designed to foster the promise of young people with specific developmental and behavioral challenges.



One of the oldest childcare facilities in the nation, Spaulding Youth Center helps children and youth ages 5-20 with autism, neurological, and/or behavioral challenges reach their full potential.

Founded in 1958 with the merger of the Daniel Webster Home (1871) and the Golden Rule Farm (1914), Spaulding's professional staff of 200, today, provides educational, therapeutic, community and foster care services in a safe, caring and supportive environment designed to help students attain permanency and make lifelong connections.

VALUES AND PRINCIPLES

We value the core principles of respect, responsibility and safety for our children, their families and staff.

We have a passion for our students and their families.

We offer our programs and services in quality, unique facilities designed to encourage excellence at every level.

We are committed to celebrating the uniqueness of each child, teaching them self-respect and to become responsible citizens of society.

We work in a spirit of cooperation and collaboration.

We encourage a culture that promotes an appreciation of our natural resources and environment.

We believe that each child deserves a childhood which includes opportunities to learn, grow and play.

We are committed to professional development and growth of all staff.

We embrace inclusivity and diversity.

Executive Management Team

Susan S. Calegari, *CEO and President*

Laura S. Chaney, *VP for Development*

Frank Lossani, *Chief Financial Officer*

Randy Welch, *Chief Program Officer*

Spaulding Youth Center Foundation

130 Shedd Road / Northfield, NH 03276

(603) 286-7500 / FAX (603) 286-7511

www.spauldingyouthcenter.org

From the CEO/President and Board Chairs

Dear Friends of Spaulding Youth Center:

What a year it has been!

After several years of thoughtful planning, painstaking due diligence, frustrating pauses, record-breaking fund raising, and white-knuckled moments amidst the recession, board members, management, and a caring, generous donor community came together to achieve an ambitious mission to build a contemporary academic facility at Spaulding Youth Center. The new school building, which is more spectacular than we ever imagined, is a tribute to our students and staff as well as those who collaborated with us to take the path of audacity rather than austerity during trying economic times. With completion of construction of the new school building -- on time and under budget -- and completion of a successful \$3.17 million capital campaign well within reach, we celebrated the first day of school in the new school in March and the official dedication in June 2012.

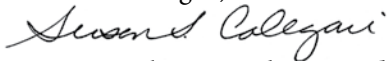
We have many to thank for the success of this landmark initiative: the architectural talents of Banwell Architects; the construction management expertise of Conneston Construction (CCI); hard-working Granite State tradesmen; supportive community and state officials; manageable financing from Franklin Savings Bank; extraordinarily committed board members, especially the Campaign Cabinet and Building Committee; and you, our steadfast friends who opened your hearts and checkbooks. Most importantly, throughout the hubbub of construction and eventual transition to the new school, our stellar staff worked respectfully and patiently, as chronicled in the pages of this report, to ensure that all students were meaningfully engaged in therapeutic and academic growth.

Surely, the new school is a stunning building, but it is what is happening inside each day which is amazing. Thanks to you, together we have built a

new school our staff and students so richly deserve. It truly is a place of wonder, a place for discovery, and a place for success.

With heartfelt appreciation,

Susan S. Calegari, CEO and President



James R. Clements, Chair, Board of Trustees



Michael Ventura, Chair, Board of Directors



The new classroom building through its very design reflects Spaulding's mission and commitment to children and teens who need respect and the opportunity to learn.
– Donor



Success Highlights 2011 - 2012

Spaulding's new school: A Place of Wonder. A Place for Discovery. A Place for Success.

In March 2012, students and teachers enthusiastically moved into a much-anticipated new 21,856 square foot, high-performance contemporary school building. The optimal learning environment that Spaulding's students and staff so richly deserve, the building is energy-efficient and welcoming, with 10 spacious classrooms, each with its own SmartBoard, a fully equipped Life Skills Suite, media center, science lab, occupational and physical therapy room, speech and language room, and stunning common spaces. The new school was designed to enable Spaulding to incrementally increase its educational capacity to 100 students, thus meeting a growing demand for quality special education programs in the state and region. This vibrant learning environment creates a whole new world of opportunities for growth, achievement and lifelong success for current students and for generations to come.

A Place for Successful Transitions to Permanency

The goal for all students served by Spaulding, who may have autism, neurological impairments, and/or emotional or behavioral challenges, is to return to their homes, public schools or communities. Individual student success is measured in several ways: by academic growth, by mastering social and independent living skills, a return to families and communities, or transition to the least restrictive living environment that will accommodate their needs.

Permanent connections are key to success for all, especially youth in the ISO/Foster Care Program. This year, another youth was adopted, bringing the total number to nine adoptions since Spaulding began licensing foster families in 2004 through its ISO/Foster Care program; three additional students were placed in pre-adoptive homes.



Successful Transitions
Day Students: 100%
ISO Foster Care Youth: 83%
Residential Students: 81%



A key component of Spaulding's ongoing collaboration with parents, partner agencies, the State of NH, and the Transition to Permanency for Youth Project, a Student Council was established this past year to provide a forum for children and youth to express their points of view and affirm that their needs are being met. Spaulding leadership and parents initiated a Parent Advisory Council to continue advancing family-centered and youth-guided programs, encourage parent involvement in education and treatment goals, and enhance communication in support of permanency outcomes for students.

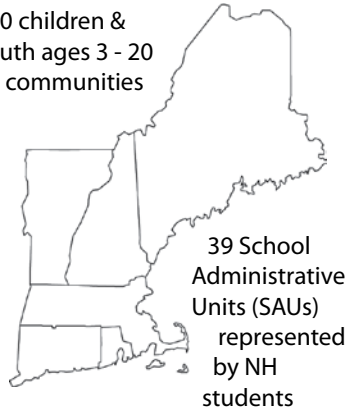
A PLACE FOR PROFESSIONAL EXCELLENCE

Brian Doyle, Physical Education teacher, received the "2011 Academic Special Teacher of the Year" award. A panel from the NH Association for Health, Physical Education, Recreation and Dance (NHAHPERD) selected him as their 'Outstanding Professional for Adapted PE'. He was lauded for adapting lesson plans, activities and equipment to each child's interests, abilities and needs, making physical education enjoyable and accessible to all Spaulding students regardless of motor, cognitive, perceptual or developmental challenges.

Kerrin O'Leary, intern and UNH Occupational Therapy graduate student, conducted research this past year on activity methods to address socialization issues for children with neurological challenges. Based on data-driven outcomes from her work with a core group of Spaulding staff and students, O'Leary developed SHAPE (Supporting Healthy Active Programs Everyday), an after-school activity program to effectively increase socialization skills of children challenged by social engagement. Her thesis is accepted for presentation at an international conference in Denmark.

Service Profile

100 children &
youth ages 3 - 20
61 communities



Service Area

New Hampshire: Bedford, Berlin, Boscaawen, Campton, Canterbury, Chocorua, Claremont, Colebrook, Concord, Danbury, Enfield, Franklin, Gilford, Gilmanton Iron Works, Groveton, Hinsdale, Holderness, Hollis, Hudson, Jaffrey, Keene, Laconia, Lebanon, Lincoln, Littleton, Londonderry, Loudon, Manchester, Marlborough, Nashua, New Hampton, New London, Newport, Northfield, Penacook, Pittsfield, Plaistow, Plymouth, Portsmouth, Raymond, Rochester, Somersworth, Swanzey, Tilton, Washington, Weare, West Lebanon, Wilmot

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A Place for Community Connections

◆ John Elder Robison, author and self-described “free range Aspergian,” met for a day on campus with students, staff and teachers to talk about how his unique gifts and skills have allowed him to succeed. He advised all to respect and understand their own differences so they too will enjoy success. That evening, A Conversation with John Elder Robison, a public event hosted by Spaulding in Concord, Robison gave 200 professionals, self-advocates and family members insight into the challenges and opportunities people with autism have with life transitions. The Autism Society of NH, The NH Council on Autism Spectrum Disorders and the NH Council on Developmental Disabilities co-sponsored this event.

◆ Three Concord optometrists, with members of the Concord Lions Club, donated time and expertise to examine, write prescriptions and order custom eye glasses for 20 Spaulding students as part of the Special Olympics-Lions Club International Opening Eyes program.

◆ Spaulding hosted 300 foster care family members and children for a fun-filled afternoon of activities and events at the NH DCYF 6th Annual National Foster Care Month Celebration. Participants sang songs, danced, climbed a rock wall, played games, listened to stories, and created art. Each child received a free book. Co-sponsors included Wendy’s Wonderful Kids, Bethany Christian Services, NH Foster & Adoptive Parent Association, and the NH Community & Faith Based Initiative.



◆ The 4th annual *Arthur H. Nighswander Community Partner Award* was presented to the Town of Northfield in recognition of the town’s contribution to the enduring success and vitality of Spaulding in providing invaluable assistance throughout the planning and permitting phases for the new school building construction.

◆ The 8th annual *You’ve Got a Friend Award* was presented to Spaulding Sunshine Society members for their philanthropic leadership to the Spaulding Youth Center Foundation’s annual giving programs that provide direct support to children entrusted to Spaulding’s care.

A PLACE FOR EXPLORATION

Spaulding launched a new website that features photographs and videos of students and staff participating in learning and educational enrichment activities and includes stories and profiles of the children and youth who attend Spaulding as day or residential students.

It offers a look at the campus and school from a student’s viewpoint; a campus life section for families of prospective students; an admissions inquiry form; a newsletter interface; and online giving options for donors. *We invite you to visit often!*

www.spauldingyouthcenter.org



Success Under Construction, A New School For Spaulding

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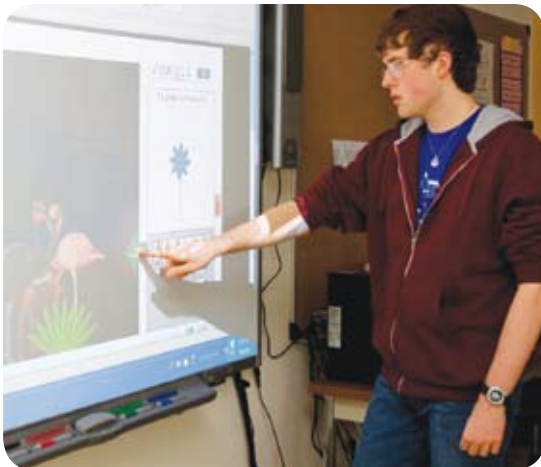
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Placing my son into a residential school was the most difficult decision I have had to make in my entire life. I knew this was the place that he could grow and be a successful young man. It has been a life changing experience for my entire family.

– Parent



Celebrating Legacy Giving

Please join us in thanking all who generously give from their heart.

Daniel Webster Legacy Society

Ensuring a Promising Future for Deserving Children

Let us develop the resources of the land, call forth its powers, build up its institutions, promote all its great interests, and see whether we also, in our day and generation, may not perform something worthy to be remembered. – Daniel Webster

We are pleased to acknowledge the following individuals who have included Spaulding Youth Center Foundation in their bequests and/or estate plans. Legacy membership is open to all who want to ensure a promising future for deserving children, youth and their families.

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Spaulding Sunshine Society

Leadership Circle of Giving

Those who bring sunshine
into the lives of others cannot
keep it from themselves.
– Sir James M. Barrie

Spaulding Sunshine Society members are helping to transform the lives of all entrusted to Spaulding's care. We are pleased to honor the following benefactors for their inspired giving of \$1,000 or more per year for five consecutive years to the Annual Fund.

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Thank you to our generous Annual Fund donors.

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Annual gifts, special event proceeds, goods and services provide resources for Spaulding students to learn, heal and play, including after-school programs, special activities, clothing, and equipment. We are grateful to the following individuals, businesses, civic organizations, faith groups and foundations for their gifts and grants that truly enrich the lives of children and youth at Spaulding Youth Center.

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 Leaders: \$5,000 – \$9,999
 Stewards: \$2,500 – \$4,999
 Benefactors: \$1,000 – \$2,499
 Patrons: \$500 – \$999
 Associates: \$250 – \$499
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Memorial Gifts

We are honored to recognize gifts given in memory of a loved one.

Those memorialized are shown in italics.

W. Pierce Burgess
Marian C. Schlesinger
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Samuel R. Walker II
Marjorie Winton
Mr. Edward F. Gadbois

Tribute Gifts

We are honored to acknowledge gifts given in honor or in celebration of loved ones.

Those honored are shown in italics.

Archer Brandt
Stephen & Jessica Dibona
Joe Calegari
Dan Calegari & Elizabeth Birnie
Susan S. Calegari
Dan & Susan Leach
Daniel Calegari
Anonymous
Laura S. Chaney
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Holly & Thaddeus Humphrey
Arnold & Anne Wood
Gary Lavallee
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Chad Taylor
Constance E. Stimson
The people in my life who inspire me
Girl Scout Troop 1919
Adam Toffe
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Kent F. Warner
Tom & Liz Kelsey
Susan Weatherbie
Jonathan White
David & Susan White
Sherm & Pat White
Sam Wisel
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In-Kind Gifts & Services

We are pleased to recognize all who give items and expertise to enrich the students' lives.

3M Tilton
Marion Abbott
Alside Supply Co. Inc.
Joseph Altobello
Altrusa Int'l of Laconia, NH
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The Blossom Shop
David H. Bryan
Denise Burton
George & Nancy Calder
Daniel Calegari
Candia Woods & The Oaks
Golf Links
Central Paper Products Co.
Joyce Chisholm, M.Ed., MS
Citizens Bank
Clark's Trading Post
Jim & Bev Clements
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Kristin De Coff
Devine Millimet, P.A.
Vicki Dinkel
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Jim Donnelly
Adrienne Evans
Todd Fawaz
Donna & Mike Fink
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Glenda Fleming
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Gator Sign Shop & Ships Store
Sandra Glines
Granite State Barber Shop
Great Northern Cleaning
Great State Beverage
Hooked Seafood Restaurant
Ignite Bar & Grille
Lazy Lion Cafe
Lochmere Golf & Country Club, Inc.
Frank, Christine & Lauren Lossani
Manchester Harley-Davidson Buell
Manchester H.O.G. Chapter 1294
Scott McGuffin, Esq. &
Linda Haines, M.Ed.
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Meredith Village Savings Bank
Merrick Spine Center/United PT
MetroCast Community Foundation
Trish Moynahan
James & Kathryn Muirhead
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David & Judy Palfrey
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Verizon Wireless
Judith & Vincent Wenners
Sam Wisel
Woodchuck Hard Cider
April J. Yonaitis

***In Memoriam**

Volunteers & Community Service Partners

Thank you to all who give of their time and talent to enrich the lives of Spaulding students.

Joseph Altobello
David H. Bryan
Nicole Campbell
Laura Clements
Jim Donnelly
Savannah Fitzpatrick
Franklin Recreation Center
Eric Franson
Lauren Lossani
Manchester H.O.G. Chapter 1294
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Tilton School Rams
Tilton School Students & Staff
Tilton Town Offices
Allyson Ventura
Walgreens Co. - Tilton
Sam Wisel

Bette Davis Cup

6th Annual Golf Tournament

June 4, 2012

We are grateful to the Co-Chairs, Committee Members, Sponsors, Players, Volunteers and Donors. The tournament grossed over \$44,500 in support of Spaulding students.

Co-Chairs

Joseph M. Banks
Danny Calegari
John H. Merrick
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It is our intent to acknowledge all Spaulding benefactors. Please contact the Foundation Office if you notice any omission or error. We deeply appreciate the generosity of so many and want to ensure proper recognition.

Spaulding Youth Center and Spaulding Youth Center Foundation are 501 (c)(3) organizations. Charitable donations are tax deductible to the extent allowed by law.

This Annual Report is published by Spaulding Youth Center Foundation to provide an account to the community for fiscal year July 1, 2011 – June 30, 2012.

For additional material, correction, or information on ways you can help make a difference in the lives of children at Spaulding Youth Center, please contact:

Gail Mayhew
Development & Donor Relations Associate
 (603) 286-7500 x532
 gmayhew@spauldingyouthcenter.org





ASSETS

	Spaulding Youth Center	Spaulding Youth Center Foundation, Inc.	Eliminations	2012 Consolidated	2011 Consolidated
CURRENT ASSETS					
Cash	\$ 645,358	\$ 1,141,947	\$ -	\$ 1,787,305	\$ 1,780,578
Accounts receivable, net of allowance for doubtful accounts of \$25,000	1,350,697	-	-	1,350,697	1,247,464
Due from Spaulding Youth Center	-	12,421	(12,421)	-	-
Due from Spaulding Youth Center Foundation, Inc.	137,005	-	(137,005)	-	-
Pledges receivable, net	-	773,608	-	773,608	453,571
Prepaid expenses and food inventory	73,290	2,320	-	75,610	88,873
<i>Total current assets</i>	<u>2,206,350</u>	<u>1,930,296</u>	<u>(149,426)</u>	<u>3,987,220</u>	<u>3,570,486</u>
PROPERTY AND EQUIPMENT					
Land	7,100	376,126	-	383,226	383,226
Buildings and improvements	8,329,050	1,125,866	-	9,454,916	5,218,774
Vehicles and equipment	375,998	-	-	375,998	337,760
Furniture and fixtures	1,924,055	48,696	-	1,972,751	1,965,394
Construction in progress	-	-	-	-	1,293,662
	<u>10,636,203</u>	<u>1,550,688</u>	<u>-</u>	<u>12,186,891</u>	<u>9,198,816</u>
Less accumulated depreciation	<u>4,254,078</u>	<u>449,499</u>	<u>-</u>	<u>4,703,577</u>	<u>4,580,550</u>
	<u>6,382,125</u>	<u>1,101,189</u>	<u>-</u>	<u>7,483,314</u>	<u>4,618,266</u>
INVESTMENTS AND OTHER ASSETS					
Asset held for sale	-	9,500	-	9,500	454,000
Beneficial interests in trusts	1,974,181	-	-	1,974,181	1,967,124
Investments	-	5,181,922	-	5,181,922	5,284,454
<i>Total assets</i>	<u>\$ 10,562,656</u>	<u>\$ 8,222,907</u>	<u>\$ (149,426)</u>	<u>\$ 18,636,137</u>	<u>\$ 15,894,330</u>

LIABILITIES AND NET ASSETS

CURRENT LIABILITIES					
Current maturities of long-term debt	\$ 66,372	\$ -	\$ -	\$ 66,372	\$ 20,688
Accounts payable	122,318	25,399	-	147,717	628,739
Due to Spaulding Youth Center	-	149,426	(149,426)	-	-
Accrued expenses	494,670	-	-	494,670	423,452
Charitable gift annuities	-	4,324	-	4,324	5,271
<i>Total current liabilities</i>	<u>683,360</u>	<u>179,149</u>	<u>(149,426)</u>	<u>713,083</u>	<u>1,078,150</u>
LONG-TERM DEBT, less current maturities					
<i>Total liabilities</i>	<u>3,369,616</u>	<u>179,149</u>	<u>(149,426)</u>	<u>3,399,339</u>	<u>1,081,463</u>

NET ASSETS

Unrestricted:					
Net investment in property and equipment	3,629,497	1,101,189	-	4,730,686	3,300,603
Undesignated	1,454,634	987,039	-	2,441,673	2,788,474
Board designated	-	4,230,818	-	4,230,818	4,742,449
<i>Total unrestricted net assets</i>	<u>5,084,131</u>	<u>6,319,046</u>	<u>-</u>	<u>11,403,177</u>	<u>10,831,526</u>
Temporarily restricted	134,728	1,025,691	-	1,160,419	1,315,196
Permanently restricted	1,974,181	699,021	-	2,673,202	2,666,145
<i>Total net assets</i>	<u>7,193,040</u>	<u>8,043,758</u>	<u>-</u>	<u>15,236,798</u>	<u>14,812,867</u>
<i>Total liabilities and net assets</i>	<u>\$ 10,562,656</u>	<u>\$ 8,222,907</u>	<u>\$ (149,426)</u>	<u>\$ 18,636,137</u>	<u>\$ 15,894,330</u>

See Notes to Consolidated Financial Statements.

SPAULDING YOUTH CENTER AND SPAULDING YOUTH CENTER FOUNDATION, INC.

Consolidating Statement of Activities and Changes in Net Assets Year Ended June 30, 2012 and Comparative Totals for Year Ended June 30, 2011



	Spaulding Youth Center				Spaulding Youth Center Foundation, Inc.				Eliminations	2012 Consolidated	2011 Consolidated
	Unrestricted	Temporarily Restricted	Permanently Restricted	Total	Unrestricted	Temporarily Restricted	Permanently Restricted	Total			
Revenues, gains (losses) and other support:											
Tuition income	\$ 8,910,344	\$ -	\$ -	\$ 8,910,344	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,910,344	\$ 8,598,557
Other student services	1,186,652	-	-	1,186,652	-	-	-	-	-	1,186,652	1,103,996
National school lunch reimbursement	91,962	-	-	91,962	-	-	-	-	-	91,962	90,316
ISO program	461,871	-	-	461,871	-	-	-	-	-	461,871	532,075
Management fee - Foundation	235,383	-	-	235,383	-	-	-	-	(235,383)	-	-
Interest and dividends	1,358	-	-	1,358	117,054	23,861	-	140,915	-	142,273	144,787
Change in split-interest value	-	-	-	-	(2,796)	-	-	(2,796)	-	(2,796)	(2,796)
Other income	19,651	-	-	19,651	736	-	-	736	-	20,387	14,255
Gain (loss) on disposal of assets	(13,955)	-	-	(13,955)	(140,848)	-	-	(140,848)	-	(154,803)	150
Net realized and unrealized gains, net of investment fees of \$31,230	-	-	-	-	(24,288)	27,237	-	2,949	-	2,949	837,613
Contributions received	139,641	441,687	-	581,328	-	1,031,729	-	1,031,729	(471,688)	1,141,369	1,417,437
Special events	-	-	-	-	45,316	-	-	45,316	-	45,316	44,455
Investment income from trusts	92,651	-	-	92,651	6	-	-	6	-	92,657	76,733
<i>Total revenues, gains (losses) and other support</i>	11,125,558	441,687	-	11,567,245	(4,820)	1,082,827	-	1,078,007	(707,071)	11,938,181	12,857,578
Net assets released from restrictions:											
For satisfaction of restrictions from endowment income	245,466	-	-	245,466	(203,467)	(41,999)	-	(245,466)	-	-	-
For satisfaction of program restrictions	1,379,171	(1,379,171)	-	-	258,121	(258,121)	-	-	-	-	-
<i>Total net assets released from restrictions</i>	1,624,637	(1,379,171)	-	245,466	54,654	(300,120)	-	(245,466)	-	-	-
Expenses:											
Contributions to Spaulding Youth Center	-	-	-	-	471,688	-	-	471,688	(471,688)	-	-
General and administrative	1,718,822	-	-	1,718,822	363,916	-	-	363,916	(235,383)	1,847,355	1,943,308
Fundraising and public relations	-	-	-	-	32,764	-	-	32,764	-	32,764	31,468
Program services:											
Residential program	4,802,934	-	-	4,802,934	-	-	-	-	-	4,802,934	4,349,347
Education program	3,021,123	-	-	3,021,123	-	-	-	-	-	3,021,123	2,657,913
Program support	1,416,752	-	-	1,416,752	-	-	-	-	-	1,416,752	1,340,450
ISO program	343,638	-	-	343,638	-	-	-	-	-	343,638	361,493
Bad debt expense	25,741	-	-	25,741	31,000	-	-	31,000	-	56,741	3,294
<i>Total expenses</i>	11,329,010	-	-	11,329,010	899,368	-	-	899,368	(707,071)	11,521,307	10,687,273
Increase in value of beneficial interests in trusts	-	-	7,057	7,057	-	-	-	-	-	7,057	220,435
Increase (decrease) in unrestricted net assets	1,421,185	-	-	1,421,185	(849,534)	-	-	(849,534)	-	571,651	1,067,247
Increase (decrease) in temporarily restricted net assets	-	(937,484)	-	(937,484)	-	782,707	-	782,707	-	(154,777)	1,103,058
Increase in permanently restricted net assets	-	-	7,057	7,057	-	-	-	-	-	7,057	220,435
<i>Increase (decrease) in net assets</i>	1,421,185	(937,484)	7,057	490,758	(849,534)	782,707	-	(66,827)	-	423,931	2,390,740
Net assets, beginning of year	3,662,946	1,072,212	1,967,124	6,702,282	7,168,580	242,984	699,021	8,110,585	-	14,812,867	12,422,127
<i>Net assets, end of year</i>	\$ 5,084,131	\$ 134,728	\$ 1,974,181	\$ 7,193,040	\$ 6,319,046	\$ 1,025,691	\$ 699,021	\$ 8,043,758	\$ -	\$ 15,236,798	\$ 14,812,867

See Notes to Consolidated Financial Statements.

